#### SUMMARY REPORT FOR SELF-STUDY EVALUATION OF OCCUPATIONAL PROGRAMS July 1, 2015 through June 30, 2016

|                       | College                               |                   | Date        |  |
|-----------------------|---------------------------------------|-------------------|-------------|--|
|                       | KIRTLAND COMMUNITY COLLEGE            |                   | May 1, 2017 |  |
| SUBMITTING            | Contact Person LAURA PERCIVAL         |                   |             |  |
| EDUCATIONAL<br>AGENCY | Title DEAN OF OCCUPATIONAL PROGRAMS   |                   |             |  |
|                       | Telephone<br>989.275.5000 X360        | Fax<br>989.275,67 | 775         |  |
|                       | E-Mail<br>laura.percival@kirltand.edu |                   | -           |  |

#### **GENERAL INSTRUCTIONS**

This report is available at <a href="http://www.michigancc.net/appfr/tr/">http://www.michigancc.net/appfr/tr/</a>.

Complete this Summary Report using the form provided for EACH occupational program to be reviewed according to the college evaluation schedule. Exception: In special circumstances, similar programs with different CIP codes may be evaluated together, however separate demographic pages (1 and 2 of 7) must be completed for each program by August 2, 2009. DO NOT SUBMIT COPIES OF COMPLETED SURVEY INSTRUMENTS. A complete copy of the total evaluation document for EACH program must be kept on file at the college. This document may be requested at a later date for state or federal audit purposes. Make sure to update your Program Inventory with the date the evaluation was completed.

| CIP CODE (6 DIGIT) 48.0508   | LEVEL(s) 2 & 3 |  |
|--|----------------|--|
| PROGRAM NAME(S)  LEVEL 2 CWAF3 – CERTIFICATE WELDING  LEVEL 3 ASSOCIATE OF APPLIED SCIENCE |                |  |

#### PART I. SUMMARY REPORT FORMAT

The following data and comments are recorded to summarize the results of the college Self-Study Evaluation. Refer to the Dictionary of Community College Terminology for definitions. Enter data for the most current three years.

A. PROGRAM ENROLLMENT (Previous Three-Year Figures)

| Year      | Unduplicated | Student Credit Hours  | Student       |
|-----------|--------------|-----------------------|---------------|
| Teal      | Headcount    | For Specialty Courses | Contact Hours |
| 2013-2014 | 7            | 90.9                  | 2,246         |
|           | 7            | 132                   | 2,624         |
| 2014-2015 | 12           | 317                   | 5,824         |
| ļ         | 80           | 697                   | 14,120        |
| 2015-2016 | 17           | 378                   | 7,596         |
|           | 32           | 734                   | 13,220        |

B. PROGRAM GRADUATES & PLACEMENT DATA (Previous Three-Year Figures)

|   | YEAR      | # of Awards<br>Conferred | # Students<br>That Received<br>at Least one Award | # Employed | # Continuing<br>Education | # Entering<br>Military |
|---|-----------|--------------------------|---|------------|---------------------------|------------------------|
|   | 2013-2014 | 5 (CERT) - 1             | 5 1   | 2 1        | 1 0                       | 0 0                    |
| [ | 2014-2015 | 9 2                      | 9 2   | 2 0        | 0 0                       | 0 0                    |
|   | 2015-2016 | 16 4                     | 16 4  | 2 1        | 1 0                       | 0 0                    |

<sup>\*</sup>If a student is employed and attending school, default to report the student as employed.

#### C. PERKINS III CORE PERFORMANCE INDICATORS FY 2015-16

1P1: If there was no technical skill assessment available, please enter N/A.

| 171. II there was no technical skill assessment  | 1                                   | 08-2009 Performance | Levels           |
|--|-------------------------------------|---------------------|------------------|
| CORE INDICATOR<br>(Perkins IV)   | State Performance<br>Level Expected | College             | Program          |
| 1P1: % of CTE concentrators who passed technical skill assessments that are aligned with industry-recognized standards, if available and appropriate, during the reporting year (that can be identified  | 91.75%                              | 92.61%<br>92.61%    | 100.00%<br>0.00% |
| 2P1: % of CTE concentrators who received an industry-recognized credential, a certificate, or a degree during the reporting year.  | 31.00%                              | 73.33%<br>73.33%    | 56.16%           |
| 3P1: % of CTE concentrators who remained enrolled in their original postsecondary institution or transferred to another 2- or 4-year postsecondary institution during the reporting year and who were enrolled in postsecondary education in the fall of the previous reporting year.  | 71.00%                              | 72.21%<br>72.21%    | 80.00%           |
| 4P1: % of CTE concentrators who were placed or retained in employment, or placed in military service or apprenticeship programs in the 2nd quarter following the program year in which they left postsecondary education (i.e., unduplicated placement status for CTE concentrators who graduated by June 30, 2008 would be assessed between October 1, 2008 and December 31, 2008). | 85.00%                              | 85.88%<br>85.88%    | 80.00%           |
| 5P1: % of CTE participants from underrepresented gender groups who participated in a program that leads to employment in nontraditional fields during the reporting year.  | 26.00%                              | 19.54%<br>19.54%    | 0.00%            |
| 5P2: % of CTE concentrators from underrepresented gender groups who completed a program that leads to employment in nontraditional fields during the reporting year.   | 21.00%                              | 15.12%<br>15.12%    | 0.00%            |
|  |                                     |                     |                  |

- D. DATA ANALYSIS. Provide a brief analysis of your data and explain what ramifications these data have for program improvement, especially in the areas of the Perkins Core Indicators.
- 1P1 All students have multiple opportunities to earn more than 9 AWS certifications in the program.
- 2P1 Doing well
- 3P1 Doing well
- 4P1 Kirtland will be implementing a virtual career fair for graduates at the end of every semester. Advisory members and business partners will be invited.

We are also revamping our internship course and looking to build those partnerships to include paid internships with employment potential. We also are going to look at offering internship experiences around the country.

5P1 and 5P2 We are piloting our first summer camps for secondary students to open up opportunities for them. We have increased our offerings with our secondary partners. Kirtland is offering welding courses on our campus for high school students during the day. Students who successfully complete are allowed to dual enroll in welding the next year. We have additional schools asking for welding courses and we are looking at how to accommodate for the next school year.

We are also partnering with local First Robotics teams in our area. We are offering seminars on basic equipment/lab/safety use. We are also offering teams to work on their robot at our facility to access to our students/faculty and facilities. Local team coaches have committed to offering summer camps next year.

| E-1. SUMMARY OF EVALUATION PERCEPTIONS BY ADMINISTRATORS AND FACULTY  |    |
|---|----|
| Number of Administrators  COMMENTS:  and Faculty Participating:   |    |
| The content of the welding program is very good. It is current with industry and covers all processes of welding to prepare t students to start a career.                                 | he |
| Our current student advisor does not understand our program and signs students up poorly.   |    |
| When I tell people where I work, most say they have never heard of it.  |    |
| Instructional facilities are very cluttered and cramped. Students have some tripping hazards.   |    |
| The individuals who work in this program are 100% dedicated and committed to making a great learning environment for students.  |    |
| RECOMMENDATIONS:  |    |
| Advertising/promoting of the welding program is needed.   |    |
| We need Tech Math I & II instead of Algebra.  |    |
| More labor needed for maintenance needed.   |    |
| More administrative support needed.   |    |
| NEED TO TAKE ACTION: A meeting where transparent and clear budget information is shared and the team, instructors and administrators, work together to find solutions to monetary issues. |    |
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| E-2. SUMMARY OF EVALUATION PERCEPTIONS BY STUDENTS                      |                                   |    |
|---|-----------------------------------|----|
| COMMENTS:   | Number of Students Participating: | 11 |
|   |                                   |    |
| Instructors are very professional and knowledgeable; always will to hel | p.                                |    |
| Convenience of location – I commute 100 miles each way.                 |                                   |    |
|   |                                   |    |
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|   |                                   |    |
| RECOMMENDATIONS:  |                                   |    |
| Could expand the shop – add workstations.                               |                                   |    |
| Could expand the Shop - add workstations.                               |                                   |    |
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| E-3. SUMMARY OF EVALUATION PERCEPTIONS BY                                 | ADVISORY COMMITTEE MEMBERS  |
|---|---|
| COMMENTS:   | Number of Advisory Committee  Members Participating:  7           |
| Kirtland utilized current equipment & techniques and does a fabrication). | a good job at cross training (like CNC plasma programing to metal |
|   |   |
|   | 50  |
| RECOMMENDATIONS:  |   |
| TEOGRAMENDATIONS.   |   |
| Add lock out/tag out.   |   |
|   |   |
|   |   |
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|   |   |



# F. COMMUNITY COLLEGE ACTION PLAN (Include comments on goals and objectives, timelines and resources. Use additional sheets if necessary. Include actions required to increase low performance in any of the Core Indicators. Goals/Objectives: (please be concise) Develop a tech math for program Provide resources to have safe facilities for students Transparency of budgets Advertise/promote program Have lab coordinator investigate lock out/tag out concerns. Timelines: (including anticipated completion date) 2017-18 academic school year Done - hired full time lab coordinator and multiple part time lab aids Done - full time faculty have access to program budgets. Will give copies of budget at dept. meeting. This is a continuous process. Program videos are in the process of being made to help in recruitment and promotion. We added a large 55-inch monitor in the hallway outside lab that loops photos of welding events/students/projects. Done Resources: (materials and staff, etc.) Perkins grant for videos and monitor. General fund for staff

NOTE:

THIS DOES NOT CONSTITUTE THE FINAL NARRATIVE REPORT OR THE FINAL EXPENDITURE REPORT FOR THE EVALUATION ACTIVITY.

ENTER DATA COMPLETED INTO THE PROGRAM INVENTORY AND KEEP A COPY IN YOUR FILE FOR ON-SITE REVIEW PURPOSES.

#### CERTIFICATION

| certify that the information submi    | tted on this report is accurate and complete to | the best of my knowledge. |
|---------------------------------------|---|---------------------------|
| PRESIDENT'S SIGNATURE                 | Thomas Quina (Signature)                        | DATE SULT                 |
| PROJECT EVALUATOR                     | (Şîğnature)                                     | DATE                      |
| OCCUPATIONAL EDUCATION CONTACT PERSON |   | DATE 7/3-1/7              |



### **WELDING TECHNOLOGIES**

|  | 2011-12  | 2012-13  | 2013-14   | 2014-15   | 2015-16  |
|--|--|--|---|---|--|
| ENROLLMENT Credit Hours Contact Hours Excess Contact Hours   | 546<br>13,091<br>0   | 561<br>13,384<br>0   | 879<br>20,383<br>0  | • • • •   | •  |
| STAFFING FT Load (Contact Hours) FT Faculty FTE Overload FTE PT Faculty FTE Ind Study Contact Hrs Parapro FTE PT w/ FT Fringe FTE  | 512<br>0.58<br>0.08<br>1.49<br>0.00<br>0.50<br>0.00  | 512<br>0.97<br>0.00<br>1.26<br>0.00<br>0.33<br>0.00  | 528<br>1.00<br>0.00<br>1.94<br>0.00<br>0.50<br>0.00   | 528<br>1.00<br>0.00<br>2.68<br>0.00<br>0.00   | 528<br>1.00<br>0.00<br>2.71<br>0.00<br>0.00  |
| SCOH per FTE   | 6,089  | 6,002  | 6,933   | 7,207   | 7,657  |
| REVENUES Tuition Excess CH Fee Course Fees   | \$79,622<br>0<br>50,683  | \$86,140<br>0<br>67,023  | \$137,948<br>0<br>117,838   | \$186,670<br>0<br>151,893   | \$241,007<br>0<br>136,903  |
| TOTAL REVENUES   | \$130,305  | \$153,163  | \$255,786   | \$338,563   | \$377,910  |
| Beneval Condition  | 2000 00  |  |   |   |  |
| Revenue/ Credit Hr<br>Revenue/ Contact Hr  | \$238.86<br>\$9.95   | \$272.99<br>\$11.44  | \$291.02<br>\$12.55   | \$296.47<br>\$12.77   | \$308.00<br>\$13.30  |
|  |  | \$11.44<br>\$64,013<br>0<br>600<br>17,147<br>0<br>17,326   |   | -   | \$13.30<br>\$66,757<br>0<br>0<br>26,284<br>28,909<br>0<br>49,753<br>0<br>61,032                          |
| Revenue/ Contact Hr  EXPENDITURES FT Faculty Overload Preps, etc PT Faculty - KCC PT Faculty - EDUSTAFF Independent Study Paraprofessionals Student Wages Fringe Benefits Classroom Supplies Equipment       | \$9.95<br>\$38,000<br>1,472<br>600<br>32,127<br>0<br>0<br>25,675<br>0<br>41,967<br>39,167<br>5,260     | \$11.44<br>\$64,013<br>0<br>600<br>17,147<br>0<br>17,326<br>0<br>47,641<br>34,807<br>24,469          | \$12.55<br>\$66,388<br>0<br>40,243<br>0<br>38,009<br>0<br>58,917<br>35,496<br>20,670                | \$12.77<br>\$68,550<br>0<br>0<br>37,929<br>14,507<br>0<br>13,111<br>49,819<br>41,804<br>0           | \$13.30<br>\$66,757<br>0<br>0<br>26,284<br>28,909<br>0<br>49,753<br>0<br>61,032<br>49,437                |
| Revenue/ Contact Hr  EXPENDITURES FT Faculty Overload Preps, etc PT Faculty - KCC PT Faculty - EDUSTAFF Independent Study Paraprofessionals Student Wages Fringe Benefits Classroom Supplies Equipment Other | \$9.95<br>\$38,000<br>1,472<br>600<br>32,127<br>0<br>25,675<br>0<br>41,967<br>39,167<br>5,260<br>3,630 | \$11.44<br>\$64,013<br>0<br>600<br>17,147<br>0<br>17,326<br>0<br>47,641<br>34,807<br>24,469<br>8,045 | \$12.55<br>\$66,388<br>0<br>0<br>40,243<br>0<br>38,009<br>0<br>58,917<br>35,496<br>20,670<br>10,670 | \$12.77<br>\$68,550<br>0<br>0<br>37,929<br>14,507<br>0<br>13,111<br>49,819<br>41,804<br>0<br>10,857 | \$13.30<br>\$66,757<br>0<br>0<br>26,284<br>28,909<br>0<br>49,753<br>0<br>61,032<br>49,437<br>0<br>11,368 |

### **Welding and Fabricating**

#### Faculty Meeting

#### Thursday, July 14th, 2016

- 1. Introductions
- 2. Discussion on recent program improvements
  - a. Lab Restructure
  - b. New Equipment (Grant)
  - c. New processes
    - i. CNC Plasma
    - ii. Submerged Arc Welding
- 3. Program Objectives Best Practices
- 4. Course Objectives Best Practices
- 5. Classroom and Lab Procedures
- 6. Housekeeping and Safety
- 7. Canvas
  - a. Using Canvas in every course
    - i. Syllabi
    - ii. Assignments
    - iii. Grading
- 8. Lab Space Needs as we Grow
- 9. Team Teaching
- 10. Adjourn



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# WELDING DEPARTMENT MEETING JULY 12, 2016

## Agenda:

- Overview of program objective
- Overview of course objectives
- Best practices for meeting those objectives
- Lab procedures
- New Equipment
- Housekeeping

| Affending<br>Darshol | 989 370-2426  |
|----------------------|---------------|
| Daron                |               |
| Jeff Komondy         | 231-497-0200  |
| Juson Brigham        | 989-745-1839  |
| DAVIO MULADORE       | 231-3501624   |
| Michael ONgil        | 231 -675-2146 |
| Miller               | 231-499-5945  |
| Don Doggal           | 189-390-7006  |

# **Welding and Fabricating**

### **Advisory Board Meeting**

Thursday, November 10, 2016

|    | 5-7pm  | 14+1                          |
|----|--|-------------------------------|
| 1. | Introductions  Discussion on recent program improvements  a. New Equipment (Grant) | Miller/Lincoln<br>Tribe-      |
|    | b. New processes i. CNC Plasma ii. Submerged Arc Welding                           | Rellstan                      |
| 3. |  | Tay out                       |
| 4. | PROE Survey — EJ Lab   | Why Class - 22<br>1. part 3pm |
| 5. |  |                               |
| 6. |  | show up on tin                |
|    | Employer came to talk tocks  | should sent                   |
| 8. | Denotus after Hours — Ac<br>Jeb Fairs using  | 1) Most                       |

- Hard to Find Field welders

| At Misel  |
|---|
|   |
| Miller/Lincoln<br>Triber                                    |
|   |
| Relistan<br>Cheboygh  |
| ( Odn)  |
| graph (x-ray)??   |
|   |
| HS - satellite<br>wildy class - 22<br>il. past 3pm          |
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# Welding and Fabricating

#### **Advisory Board Meeting**

#### Thursday, November 5, 2015

#### 5-6pm

| 1. | Introductions  |
|----|--|
| 2. | Discussion on recent program improvements  a. Lab Restructure  b. New Equipment (Grant)  c. New processes  i. CNC Plasma  ii. Submerged Arc Welding  d. Removed Robotics from Welding Program  |
| 3. | <ul> <li>Where do we go from here??</li> <li>a. Any new or additional processes/techniques we need to add</li> <li>b. Enhance pipe welding skills? Add Special Certificate??</li> <li>c. Enhance non-destructive testing skills? Add Ultrasound or Radiograph (x-ray)?? Add Special Certificate??</li> <li>d. Other??</li> </ul> |
| 4. | Workforce Training Services – Erine Adams  |
| 5. | Survey (7)   |
| 6. | Tour   |

7. Adjourn

| •        | Last            | Company                               | Address                         | City           | State | Zip   | Phone                 | Cell Phone      | Area     |
|----------|-----------------|---------------------------------------|---------------------------------|----------------|-------|-------|-----------------------|-----------------|----------|
| First    | Diller          | 3-D Precision Tool Inc.               | 2963 East Miller Rd.            | Fairview       | МІ    | 48621 | 989-848-7211          |                 | MEC      |
| Larry    | Crutchfield     | ABB Robotics                          | 1250 Brown Rd.                  | Auburn Hills   | MI    | 48326 | 248-941-4108          | 248-941-4108    | robots   |
| Partick  | Lilak           | Advance Electric                      | 846 Carpenter                   | Gaylord        | МІ    | 49735 | 800-732-0242          |                 | ELT      |
| Jim      | Hamlin          | Airgas                                | Engel Ave.                      | Gaylord        | МІ    | 49735 | 989-732-8051          | 2316316629 cell | WLD      |
| Scott    | Sheldon         | Airway Automation                     | 2268 Industrial St.             | Grayling       | МІ    | 49738 | 989-710-0803          | 989-710-0803    | MEC      |
| Gary     | Starkey         | Airway Automation                     | 2268 Industrial Dr.             | Grayling       | МІ    | 49738 | 989-348-5176          |                 | MEC/CNC  |
| Dave     | Nash            | AJD Forest Products                   | 4440 W. 4 Mile Rd.              | Grayling       | МІ    | 49738 | 989-348-5412 ext 151  |                 | MEC      |
| Tony     | Neff            | AJD Forest Products                   | PO Box 629                      | Grayling       | МІ    | 49738 | 989-348-5412 ext 122  |                 |          |
| Tim      | Madye           | Bayshore Steel                        | 6336 US 31                      | Charlevoix     | MI    | 49720 | 231-347-1160 ext 3304 |                 | WLD      |
| Tony     | Kromm           | Bear River Electric                   | 352 Creekside Drive             | Petoskey       | ML    | 49770 | 231-347-6311          |                 | ELT      |
| Jason    | Alma            | Building 36                           | Camp Grayling                   | Grayling       | МІ    | 49739 | 989-344-6298          |                 | MEC      |
| CPT Mike |                 | Center Manufacturing                  | 1444 E. Alexander Rd.           | Vanderbilt     | МІ    | 49795 | 989-983-3381          |                 |          |
|          | Weiss           | consultant                            |                                 |                | ī     | _     |                       |                 |          |
| Denny    | Qasnock         | Cooper Standard Automotive            | 2799 E. Miller Rd.              | Fairview       | МІ    | 48621 | 989-848-2272 x315     |                 |          |
| Larry    | Pushman         | Cooper Standard Automotive            | 594 Alpine Rd.                  | Gaylord        | МІ    | 49735 | 989-705-1056          |                 | ELT/CNC  |
| Kris     | Cronin          | Cooper Standard Automotive            | 594 Alpine Rd.                  | Gaylord        | МІ    | 49735 | 989-732-0158          |                 |          |
| Clay     | Muladore        | CPI Destaco                           | 12501 Taylor Rd.                | Charlevoix     | MI    | 49720 | 231-547-6064          |                 | WLD/CNC  |
| Dave     |                 | DCL Inc                               | 8660 Ance Rd.                   | Charlevoix     | MI    | 49720 | 231-547-5600 ext 3104 |                 |          |
|          | Schorfhaar(sho- |                                       |                                 |                |       |       |                       |                 |          |
| Alec     | fire)           | Demmer Corp                           | 126 Fulton St.                  | Petoskey       | мі    | 49770 | 231-347-1810          |                 |          |
| Don      | Jaroneski       | East Jordan Iron Works                | 301 Spring St.                  | East Jordan    | МІ    | 49727 | 231-536-0548          |                 |          |
| Mike     | Moore           | Emmet County Electrical Inspector     | 3434 Harbor-Petoskey Rd Suite E | Harbor Springs | МІ    | 49740 | 231-438-1735          | C 2313400121    | ELT      |
| Eric     | VanWormer       | ESI Employment Services               | PO Box 832                      | Alpena         | МІ    | 49707 | 989-358-5627          |                 |          |
| Brian    | Helzer          | Family Plumbing, Heating & Air Condit | 2852 D and M Dr.                | Gaylord        | МІ    | 49735 | 989-732-8099          |                 | HVAC     |
| Mark     | Borowiak        | Gaylord Refrigeration                 | 3850 East M32                   | Gaylord        | МІ    | 49735 | 989-732-4511          |                 | HVAC     |
| Mitch    | Herzer          | Great Lakes Pipe & Supply             | 901 Dickerson Rd.               | Gaylord        | МІ    | 49735 | 989-732-5600          |                 | HVAC     |
| Jim      | Sheppard        | H & H Tube                            | 579 Garfield St.                | Vanderbilt     | МІ    | 49795 | 989-983-2800          |                 |          |
| Scott    | Scott           | Honeywell                             | 375 N. Lake Street              | Boyne City     | МІ    |       | 231-582-6526          | 1               | 1        |
| Jason    | Jaskowski       | Honeywell                             | 375 N. Lake Street              | Boyne City     | МІ    | 49712 | 231-582-6526          |                 | WLD      |
| Kevin    | Brigham         | IMM                                   | 758 Isenhauer Rd.               | Grayling       | МІ    | 49738 | 989-390-3952          |                 | WLD      |
| Jason    | House           | Industrial Magnetics                  | 1385 Michigan 75                | Boyne City     | МІ    | 49712 | 231-582-3100          |                 | MEC      |
| Casey    | Lacost          | Jervis B Webb Co.                     | 8212 Michigan 119               | Harbor Springs | мі    | 49740 | 231-347-3931 ext 3147 |                 | ELT/MEC/ |
| Mike     | Kowatch         | JLK Engineering                       | 5766 Catawaba                   | Gaylord        | МІ    | 49735 | 989-448-4631          | 989-614-4225    | HVAC En  |
| Justin   | Yankus          | L.A.Y. & Company                      | 620 Parkway                     | West Branch    | МІ    |       | 989-345-0549          |                 |          |
| Kevin    | Cattaneo        | Lakeview Tool                         | 696 Alpine Rd.                  | Gaylord        | MI    | 49735 | 989-732-6417          |                 | CNC      |
| Jerry    | Busby           | Lear                                  | 10161 N. Roscommon Rd.          | Roscommon      | МІ    | 48653 | 989-275-5141          |                 | MEC/ELT  |
| Mark     | Kato            | Lear                                  | 10161 N. Roscommon Rd.          | Roscommon      | МІ    | 48653 | 989-275-5141          |                 | HR/Appre |
| loel     | Erndt           | Lexamar Corporation                   | 100 Lexamar Dr.                 | Boyne City     | МІ    |       | 231-582-3163 ext202   | <del></del>     |          |
| Mark     | Sumner          | Lincoln Electric                      | 3749 Broadmoor Ave SE Ste B     | Grand Rapids   | МІ    |       | 616-293-6704          |                 | WLD      |
| Craig    | Veyser          | Link Industries                       | 2208 South Straits Highway      | Indian River   | MI    |       | 231-238-9012          | 1               |          |
| Jeff     | Weaver          | Metalfab manufacturing                | 378 Booth Rd.                   | Mio            | MI    |       | 989-826-2301          |                 | MEC/CNC  |
| Jim      | Yoder           | Metalfab manufacturing                | 378 Booth Rd.                   | Mio            | MI    |       | 989-826-2301          | 1               |          |